GACD Implementation Science e-Hub

#### **ADVANCED PROGRAMME**



# Assessing the context of NCD interventions at scale

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#### Lecture overview

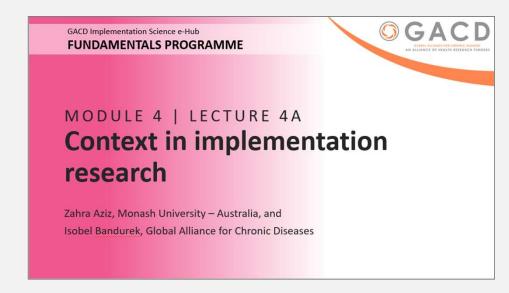
- Factors influencing scale up in LMICs
- Example: Context in two Nigerian hypertension studies
- The context assessment toolbox
- Building on the pilot study context assessment
- Considerations for NCD programmes



### Background

- Context is defined as everything else that is not the intervention, but may influence the intervention implementation and outcomes
- Knowing which context factors that will help or hinder scale up of different changes would help implementers, managers, policymakers, regulators and purchasers of healthcare
- It could help them to:
  - Judge the likely success of possible improvements
  - Decide conditions that should be modified to make scale up more effective

For those unfamiliar with context assessment, please see these this lecture from the GACD e-Hub Fundamentals Programme:



https://implementationscience-gacd.org/fundamentals-programme/



# Factors influencing the scale up of public health interventions in LMICs

# Factors influencing a change in structure

- Advocacy
- Resources
- Political will
- Supply chains
- Policies and guidelines
- Characteristics of the intervention
- Health systems and governance

# Factors influencing a change in culture

- Sociocultural environment
- Need or demand for intervention

## Factors influencing a change in practice

- Strategy
- Training and supervision
- Collaborations
- Monitoring and evaluation
- Politics
- Leadership

# Importance of contextual factors in decision to scale differs between policymakers vs researchers

Five top ranked **contextual factors** influencing policymakers' decisions about whether to scale up interventions are:

- Availability of ongoing funding
- Political acceptability
- Fit with government and relevant agency policy directions
- Compatibility with existing interventions and organizational structures and relevant agency policy directions and
- Acceptability of the intervention to community

#### Policymakers most important factor

 Fit with government and relevant agency policy directions

#### Researchers most important factor

 Availability of an ongoing funding source



### The scale up context assessment toolbox

#### **Process frameworks:**

 Describe and guide the process of translating effective intervention and research evidence into practice e.g. PRECED-PROCEED

#### **Determinant frameworks:**

 Analyze what influences implementation: EPIS, CFIR, Theoretical Domains Framework [TDF]

#### **Outcomes frameworks:**

Evaluate implementation efforts: REAIM, Proctor's Framework



### The scale up context assessment toolbox

It is theory-informed compilation of implementation frameworks (e.g., CFIR, RE-AIM)

It will be used to support mapping from contextual factors; strategies; to proposed mechanisms to achieve implementation, system, and clinical outcomes

The RE-AIM framework extension that is included within the Implementation Research Logic Model will be used to guide the primary and secondary implementation outcomes. Outcomes will be calculated on the appropriate program, center, and individual level

#### RESEARCE

Open Access

Stakeholder perspectives to inform adaptation of a hypertension treatment program in primary healthcare centers in the Federal Capital Territory, Nigeria: a qualitative study



Rosemary C. B. Okoli<sup>1</sup>, Gabriel Shedul<sup>2</sup>, Lisa R. Hirschhorn<sup>3</sup>, Ikechukwu A. Orji<sup>2</sup>, Tunde M. Ojo<sup>2</sup>, Nonye Egenti<sup>2</sup>, Kasarachi Omitiran<sup>2</sup>, Blessing Akor<sup>2</sup>, Abigail S. Baldridge<sup>3</sup>, Mark D. Huffman<sup>3</sup>, Dike Ojji<sup>2</sup> and

Orji et al. BMC Health Services Research (2021) 21:322 https://doi.org/10.1186/s12913-021-06320-8

BMC Health Services Research

#### RESEARCH ARTICLE

Open Access

Capacity and site readiness for hypertension control program implementation in the Federal Capital Territory of Nigeria: a cross-sectional study



lkechukwu A. Orji<sup>1</sup> , Abigail S. Baldridge<sup>2</sup>, Kasarachi Omitiran<sup>1</sup>, Mainzhao Guo<sup>2</sup>, Whenayon Simeon Ajisegiri<sup>3</sup>, Tunde M. Ojo<sup>1</sup>, Gabriel Shedul<sup>1</sup>, Namratha R. Kandula<sup>2</sup>, Lisa R. Hirschhorn<sup>2</sup>, Mark D. Huffman<sup>2,3</sup> and Dike B. Oiii<sup>1,4</sup>



# **Example project: Transforming**hypertension management in Nigeria

- 60 primary health care centres in the Federal Capital Territory (FCT) of Nigeria
- Collaborative work between University of Abuja, Washington University in St Louis, and Northwestern University
- Other collaborators: Federal Ministry of Health of Nigeria, WHO (Nigeria), Resolve to Save Lives

Aim: To build a system for hypertension care and treatment that is centred on patient and non-physician health care workers.



### **HTN Program implementation strategies**

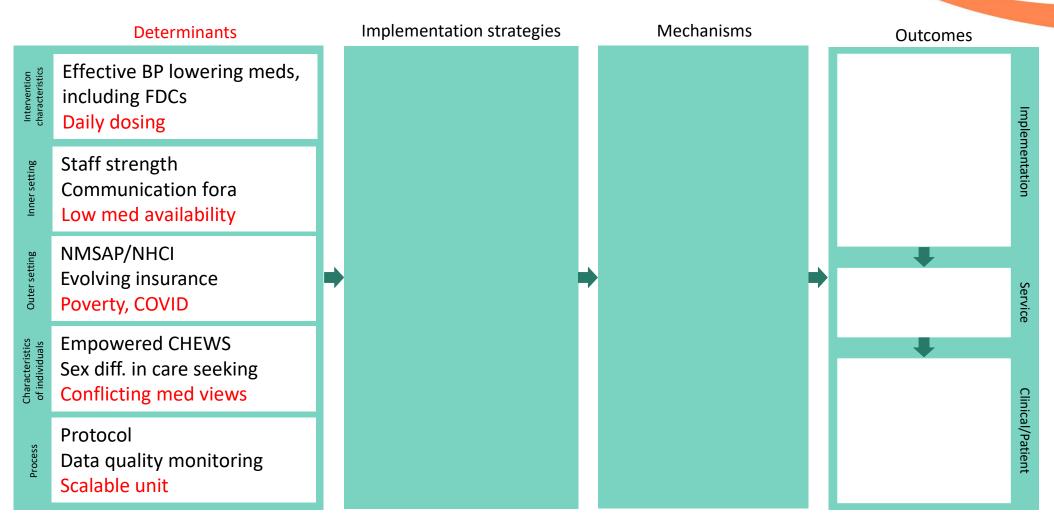
# Based on WHO HEARTS technical package and Kaiser Permanente's Northern California model

- Standard treatment protocol (national policy level)
- Patient registration and empanelment (health system level)
- Prioritization of fixed-dose combination therapy (health system level)
- Team-based care (health worker level)
- Home blood pressure monitoring and health coaching (patient-level)

Additional strategy: Free or reduced cost medications from Dec 2020

# GLOBAL ALLIANCE FOR CHRONIC DISEASES AN ALLIANCE OF HEALTH RESEARCH FUNDERS

### IRLM applied to the HTN Program (1)



# GLOBAL ALLIANCE FOR CHRONIC DISEASES AN ALLIANCE OF HEALTH RESEARCH FUNDERS

### IRLM applied to the HTN Program (2)

**Determinants** Implementation strategies Mechanisms **Outcomes** Effective BP lowering meds, including FDCs Protocol w/ FDCs (policy) Daily dosing Registration & empanel. Staff strength Inner setting w/ audit & feedback Communication fora (system) Low med availability BP monitors, DRF to  $\downarrow$ med costs (system) NMSAP/NHCI Outer setting **Evolving insurance** Team-based care w/ Poverty, COVID training & supervision (HCW) **Empowered CHEWS** Home BP monitoring and Sex diff. in care seeking health coaching (patient) Conflicting med views Clinical/Patient Community mobilization Protocol (community) Data quality monitoring Scalable unit

Inner setting

Outer setting

#### IRLM applied to the HTN Program (3)



#### **Determinants**

Effective BP lowering meds, including FDCs
Daily dosing

Staff strength Communication fora Low med availability

NMSAP/NHCI Evolving insurance Poverty, COVID

Empowered CHEWS
Sex diff. in care seeking
Conflicting med views

Protocol
Data quality monitoring
Scalable unit

Implementation strategies

Protocol w/ FDCs (policy)

Registration & empanel. w/ audit & feedback (system)

BP monitors, DRF to  $\downarrow$  med costs (system)

Team-based care w/ training & supervision (HCW)

Home BP monitoring and health coaching (patient)

Community mobilization (community)

Mechanisms

Reduced variance/inertia to improve Rx/control

Retention, continuous quality improvement

Increased BP monitor and med accessibility

Empowered, trained staff who can manage hypertension

Improved health behaviors and med adherence

Community awareness

Outcomes

Implementation

Clinical/Patient

Inner setting

Outer setting

#### IRLM applied to the HTN Program (4)



#### **Determinants**

Effective BP lowering meds, including FDCs
Daily dosing

Staff strength Communication fora Low med availability

NMSAP/NHCI Evolving insurance Poverty, COVID

Empowered CHEWS
Sex diff. in care seeking
Conflicting med views

Protocol
Data quality monitoring
Scalable unit

Implementation strategies

Protocol w/ FDCs (policy)

Registration & empanel. w/ audit & feedback (system)

BP monitors, DRF to  $\downarrow$  med costs (system)

Team-based care w/ training & supervision (HCW)

Home BP monitoring and health coaching (patient)

Community mobilization (community)

Mechanisms

Reduced variance/inertia to improve Rx/control

Retention, continuous quality improvement

Increased BP monitor and med accessibility

Empowered, trained staff who can manage hypertension

Improved health behaviors and med adherence

Community awareness

**Outcomes** 

**RE-AIM** 

Pre-/post- scores

DRF impl.
Coaching checkl.

Comm. awareness



HTN service integration



ITS: Change in slopes for treatment, control

Subgroups: age, sex, rurality

Clinical/Patient

#### **Publications**



CVJAFRICA CARDIOVASCULAR JOURNAL OF AFRICA • Volume 31, No 3, May/June 2020

#### **Short Communication**

Feasibility and effect of community health worker support and home monitoring for blood pressure control in Nigeria: a randomised pilot trial

Dike B Ojji, Abigail S Baldridge, Anthony I Orji, Lamkur G Shedul, Olubunmi I Ojji, Nonye B Egenti, Ada M Nwankwo, Mark D Huffman Orij et al. BMC Health Services Research
(2021) 21:322
https://doi.org/10.1186/s12913-021-06320-8
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#### RESEARCH ARTICLE

Capacity and site readiness for hypertension control program implementation in the Federal Capital Territory of Nigeria: a cross-sectional study

Ikechukwu A. Orji<sup>1</sup> o, Abigail S. Baldridge<sup>2</sup>, Kasarachi Omitiran<sup>1</sup>, Mainzhao Guo<sup>2</sup>, Whenayon Simeon Ajisegiri<sup>3</sup>, Tunde M. Ojo<sup>1</sup>, Gabriel Shedul<sup>1</sup>, Namratha R. Kandula<sup>2</sup>, Lisa R. Hirschhorn<sup>2</sup>, Mark D. Huffman<sup>2,3</sup> and Dike B. Ojji<sup>1,4</sup>

RESEARCH

Open Access

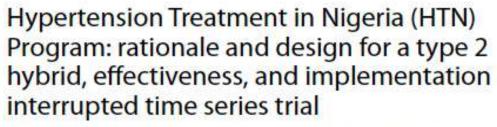
Stakeholder perspectives to inform adaptation of a hypertension treatment program in primary healthcare centers in the Federal Capital Territory, Nigeria: a qualitative study

Rosemary C. B. Okoli<sup>1</sup>, Gabriel Shedul<sup>2</sup>, Lisa R. Hirschhorn<sup>3</sup>, Ikechukwu A. Orji<sup>2</sup>, Tunde M. Ojo<sup>2</sup>, Nonye Egenti<sup>2</sup>, Kasarachi Omitiran<sup>2</sup>, Blessing Akor<sup>2</sup>, Abigail S. Baldridge<sup>3</sup>, Mark D. Huffman<sup>3</sup>, Dike Ojji<sup>2</sup> and Namratha R. Kandula<sup>3</sup> <sup>10</sup>

Baldridge et al. Implementation Science Communications (2022) 3:2 https://doi.org/10.1186/s43058-022-00328-9 Implementation Science Communications

#### STUDY PROTOCOL

**Open Access** 



Abigail S. Baldridge<sup>1\*</sup>, Kasarachi Aluka-Omitiran<sup>2</sup>, Ikechukwu A. Orji<sup>2</sup>, Gabriel L. Shedul<sup>2</sup>, Tunde M. Ojo<sup>2,3,4</sup>, Helen Eze<sup>2</sup>, Grace Shedul<sup>2</sup>, Eugenia N. Ugwuneji<sup>2</sup>, Nonye B. Egenti<sup>2,4</sup>, Rosemary C. B. Okoli<sup>5</sup>, Boni M. Ale<sup>2,6</sup>, Ada Nwankwo<sup>2</sup>, Samuel Osagie<sup>4</sup>, Jiancheng Ye<sup>1</sup>, Aashima Chopra<sup>1</sup>, Olutobi A. Sanuade<sup>1,7</sup>, Priya Tripathi<sup>8</sup>, Namratha R. Kandula<sup>1</sup>, Lisa R. Hirschhorn<sup>1</sup>, Mark D. Huffman<sup>1,9,10†</sup> and Dike B. Oiji<sup>2,4†</sup>

Characteristics, treatment, and control of hypertension in public primary healthcare centers in Nigeria: baseline results from the Hypertension Treatment in Nigeria Program

Dike B. Ojji<sup>a,b</sup>, Abigail S. Baldridge<sup>c</sup>, Ikechukwu A. Orji<sup>a</sup>, Gabriel L. Shedul<sup>a</sup>, Tunde M. Ojo<sup>a</sup>, Jiancheng Ye<sup>c</sup>, Aashima Chopra<sup>c</sup>, Boni M. Ale<sup>a</sup>, Grace Shedul<sup>a</sup>, Eugenia N. Ugwuneji<sup>a</sup>, Nonye B. Egenti<sup>a,b</sup>, Kasarachi Aluka-Omitiran<sup>a</sup>, Rosemary C.B. Okoli<sup>a</sup>, Helen Eze<sup>a</sup>, Ada Nwankwo<sup>a</sup>, Bolanle Banigbe<sup>e</sup>, Priya Tripathi<sup>c</sup>, Namratha R. Kandula<sup>c</sup>, Lisa R. Hirschhorn<sup>c</sup>, Mark D. Huffman<sup>c,f,g</sup>, on behalf of the Hypertension Treatment in Nigeria Program Investigators



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Original Investigation | Global Health

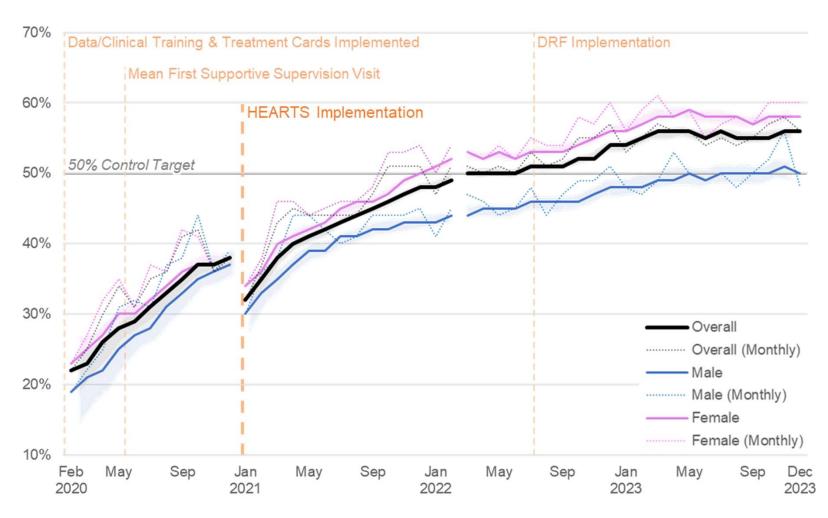
Characteristics and Patterns of Retention in Hypertension Care in Primary Care Settings From the Hypertension Treatment in Nigeria Program

Jiancheng Ye, MS; Ikechuliwu A. Orj. MBBS. MPH, MBA, PhD; Abigail S. Baldridge, MS; Turde M. Ojo, MD, MSc; Grace Shedul, PharmD; Eugenia N. Ugwuneji, MSc, Norye B. Egenti, MD, MPH; Kasarachi Aluka-Omitiran, MBBS, Rozemary C. B. (Noti, PhD; Helen Eze, MBBS; Ada Nwankwo, MBBCh; Lisa R. Hirszhhorn, MD, MPH; Asarima Chopra, MPH; Boni M. Ale, MD, MS; MPH; Bohiel L. Shedul, MD, MPH; Priya Tiripathi, MS; Namratha R. Kandula, MD, MPH; Mark D. Huffman, MD, MPH; Dike B. Ojji, MD, PhD; for the Hypertersion Treatment in Rigeria Program Investigations

A land



# Increased and sustained hypertension control rates to >50% for nearly 2 years



#### **Example project:**

# Transforming hypertension management in Nigeria

# Scaling out the HTN Program to five Nigerian states

Aim: To evaluate the effectiveness and implementation of national horizontal scale-up of HEARTS to 5 new states in the 5 other geopolitical zones in Nigeria: Abia, Delta, Gombe, Jigawa, and Oyo in addition to ongoing research in the FCT.





# Applying context in the choice of state and study facilities

We sought states and corresponding sites to participate based on the following eligibility criteria, including:

- **Political will:** functioning SPHCDA; expression of interest in writing by SMOH or the ES of the SPHCDA; availability of community-based health insurance scheme or with a plan that was at an advanced stage; and a functioning Basic Healthcare Provision Fund
- Experienced physician-researcher availability and willingness
- Primary care physicians' availability and willingness to provide training, monitoring, and supportive supervision



SPHCDA- State Primary Health Care Development Agency; SMOH-State Ministry of Health; ES-Executive Secretary

# Reflections on scale up context

- For effective scale up of any intervention in a setting, the context of that scale up has be to be considered
- Such context will determine above others, the acceptability of the intervention in each sociocultural environment
- All such identified factors should be thoroughly considered when scaling up public health interventions in LMICs
- The different factors are strongly interlinked, and most of them are related to one crucial first step: the development of a scale-up strategy before scaling up



# **Key Messages**

Context, in relation to implementing EBIs, is the environment or setting in which the proposed change is to be implemented

Understanding context is crucial for successful implementation

EBIs are implemented in complex, multi-faceted and dynamic environments, which arguably means that the same intervention would rarely work in the same way in different contexts.

Such context will determine above others, the acceptability of the intervention in each sociocultural environment.

All identified contextual factors should be taken into account for such an intervention to be effectively implemented

Without the above measure it might be difficult to scale up NCD interventions



#### Reference list

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- Orji IA, Baldridge AS, Omitiran K, Guo M, Ajisegiri WS, Ojo TM, Shedul G, Kandula NR, Hirschhorn LR, Huffman MD, Ojji D. B. Capacity, and site readiness for hypertension control program implementation in the Federal Capital Territory of Nigeria: a cross-sectional study. BMC Health Serv Res. 2021 Apr 9;21(1):322.